

AGO ANNUAL AUDIT WORK PLAN 2020

VERSION 1.0 EFFECTIVE 2020



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Record of Amendments

Version	Author	Date	Comments
1.0		27.01.2020	Approved by Auditor-General

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FOREWORD FROM THE ACTING AUDITOR-GENERAL

Under the Constitution of PNG, the AGO is required to inspect and audit all levels of Government and accordingly, the AGO delivers audit services across the length and breadth of PNG. Currently some 678 public sector entities are included within the AGO's mandate.

The Auditor-General's Office's (AGO's) mission is to 'produce timely and relevant audit reports to Parliament that are valued by our stakeholders for the extent and usefulness of the insights they contain, and valued for the audit recommendations made, to improve the transparency and accountability of public sector resources.'

The AGO Annual Audit Work Plan 2020 outlines the AGO's approach and priorities for the year to achieve its mission, and the performance measures by which we will be held to account. This year will continue to be a challenging one for the AGO, with a limited budget and our audits being unable to commence until the financial statements are prepared by the relevant entities. The plan recognises our commitment to continue building capability, and highlights our desire to engage positively and transparently in delivering audit and support services to the Parliament.

This is the first occasion that the AGO has produced an Annual Audit Work Program for external stakeholders, and I am pleased that its publication brings the office into line with the best practices followed in other Supreme Audit Institutions. The Annual Audit Work Plan complements the AGO's Corporate Plan 2017–21, and our strategic planning process allows us to continually improve practices and capabilities to produce quality work in the delivery of services to the Parliament.

Gordon Kega, MBA, CPA
Acting Auditor-General of Papua New Guinea
27 January 2020

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Our Vision and Mission

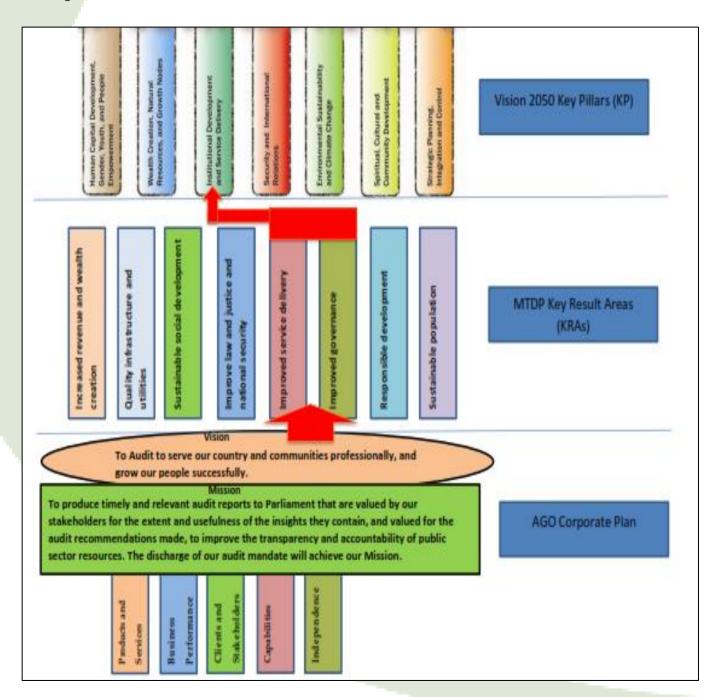
Through our Mission and Vision, we have identified that our strategies have solely focused on addressing two (2) Key Result Areas (KRAs) under the MTDP III which are:

- Improved Service Delivery (through our published audits reports)
- Improved Governance (through our published audit reports)

By fulfilling the Government's inclusive and sustainable growth agenda as captured in the two (2) KRAs above, we plan to achieve one (1) of the Key Pillars (KP) of Vision 2050 which is 'Institutional Development and Service Delivery' during the period 2020 to 2021,

The Annual Audit Work Plan outlines the Corporate Plan activities and Performance targets to be undertaken in 2020.

The diagram below illustrates our statement.



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Annual Audit Work Plan - Introduction

- 1. The publication of AGO Annual Audit Work Plan (AWP) brings the office in line with best practices followed in other Supreme Audit Institutions. The AWP is designed to reflect the AGO's strategy and deliverables for the coming year. It aims to inform the Parliament, the public and government sector entities of our planned audit coverage by way of financial statement audits, performance audits and other assurance activities.
- 2. Key risks are identified across the public sector with these risks informing the financial statements audit planning and potential performance audit coverage. Audit coverage is also based on considerations of public interest, correspondence from Parliamentarians and other interested parties, and the timing and resource requirements of audits.
- 3. This AWP outlines:
- The financial statements audits and other assurance activities—which are provided for under the AGO mandate and that will be finalized during 2020; and
- The performance audits—presenting information on performance audits in progress and a program of potential performance audits.
- 4. In 2020, the AGO expects to complete:
- the 2016, 2017 and 2018 audits of the National Government Financial Statements;
- 353 assurance audits of entities (98 from PGLLG, 62 from NGAD & 193 from SBAD);
- Five other assurance activities which includes audits by request (largely related to forensic audit activity); and
- a minimum of three performance audits.

Delivering the Annual Audit Work Plan—Areas of Strategic Focus

5. Core elements of government activity will be the principle areas of focus for the AGO for the short to medium term. AGO experience over the years suggests there would be benefits associated with a stronger audit focus on government and departmental procurement practices including the examination of value for money, program implementation, and revenue raising.

Financial Statement Audits

6. The preparation of audited financial statements is a key element of the financial management and accountability regime in the Government sector. In order to achieve a clear audit opinion Government departments, Statutory Bodies and Provincial and Local Level Governments to have in place effective governance arrangements and internal controls. These arrangements and controls should be designed to meet the individual circumstances of each entity, assist in the orderly and efficient conduct of business and support compliance with applicable legislative requirements, which includes the preparation of annual financial statements that state fairly the financial position and results for the year. Financial statements audits provide an independent examination of the financial accounting and reporting of public sector entities.

National Government Division

- 7. The Auditor General's Office of PNG is established under Sections 213 and 214 of the Constitution. Section 214 sets out the functions, mandate and powers of the office and the *Audit Act 1989* provides more detail about the roles and responsibilities of the AGO which is to audit, inspect and report to Parliament. National Government Division is responsible for preparing the Part 1 and 2 reports annually:
- Part 1 Report -This report contains the Audit Opinion in regard to the Public Accounts prepared annually by the Finance Department.

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The Public Accounts of Papua New Guinea are an important element of open and accountable government. The presentation of the accounts to the Parliament fulfills a key stewardship obligation of the Government to report its financial performance during the reporting period. The purpose of this report specifically recognizes the responsibility placed on entities to maintain effective control structures as part of good corporate governance.

Part 2 Report - This report covers audits of National Government Departments and Agencies focusing
on their internal control environments and systems are working as designed to ensure compliance with
relevant laws and regulations. The results of these audits contribute towards the audit of the Public
Accounts.

Audit Methodology and Approach

- 8. The International Financial Reporting Standards (IFRS) as well as the Public Finance Management Act (PFMA) requirements apply to the audit of the Public Accounts. The risk based audit approach will be taken in accordance with the requirements of the PFMA, Financial Management Manual (FMM) and Pacific Association of Supreme Audit Institution (PASAI) best practices when auditing the government departments. The AGO objective is to ensure that transactions have taken place that are properly authorised with funds available and commitments recorded. The audit will also examine claims received to ensure they have been registered and approved and to ensure sufficient documentary evidence attached to the claim and that the transactions took place in correct period and are properly classified.
- 9. In the 2020 Audit Cycle, we have planned to cover the 3 years (2016, 2017 & 2018) of Public Accounts audit and secondly 3 years audit for Department audits selected based on risk assessments and materiality (20 audits for 2017, 18 audits for 2018 and 24 audits for 2019). Due to the constraints on the staff strength, we are not able to do all the 41 departments and agencies in a particular financial year. The departments to be audited are identified through their respective budget appropriations, prior year audit findings and the level of risks associated with the department. [Refer to the Appendix.1 for the details of the departments that will be audited].

Key Performance Indicators

For the year 2020, the National Government Audit Division will undertake the 62 assurance audits as listed below:

Activities	Key Focus Area	Timeline
1. Part I Report for 2015 tabling in Parliament	KFA.1	1 st quarter
2. Part II Report for 2016 tabling in Parliament	KFA.1	1 st quarter
3. 3 years (2016, 2017, 2018) audit of Public Accounts	KFA.1	4 th quarter
4. 3 years (2017, 2018, 2019) audit for National Departments	KFA.1	4 th quarter

10. The AGO is committed to the timely reporting of significant matters to assist the Parliament in its oversight of government programs. There were no audit opinions - disclaimers/qualified reported last year. The reason being that the entity concerned did not provide financial statement on time. However, the entity has improved over time and we assure you that the audit reports will be made up to current.

Provincial Government and Local Level Government Audit Division

11. The Provincial Government and Local Level Government (PGLLG) audit division is one of the three (3) operational divisions within the AGO and is responsible for the audit of Provincial and Local Level Governments and their related business arms, Provincial Hospital Boards (Provincial Health Authorities), Development Authorities, and their Trust Funds. The division is responsible on producing the Part 3 Report.

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- Part 3 Report Reports on the Provincial and Local Level Governments and their related business arms, Provincial Hospital Boards (Provincial Health Authorities), Development Authorities and related Trust Funds.
- 12. The PGLLG division has the responsibility for auditing 493 entities made up of 21 Provincial Governments, 321 Local Level Governments, 20 Hospital Boards and Provincial Health Authorities, 109 Business Arms, 12 Development Authorities, and 10 Trust Funds. Of these, approximately 25 entities are considered auditable subject to availability of funds.
- 13. The division is also responsible for the audits of the Service Improvement Programs (SIP) funded every year by the National Government. These audits comprise of 22 PSIPs (Provincial Government SIP), 321 LLGSIPs (Local Level Government SIPs) and 89 DSIPs (District SIP). Of these only 19 SIPs are considered auditable subject to availability of funds.
- 14. The operations of the PGLLG audit division are unique with clients spread into the remote parts of the country, therefore is faced with greater challenges in bringing most of its audits to current. The PGLLG audits are conducted in-house through proper planning and execution processes with audit reports issued and the final report to the National Parliament.
- 15. With the one stop audit approach undertaken by the division it is anticipated that in 2020 a total of 44 entities with 98 audits will be done (12 Provincial Government with 26 audits, 10 Provincial Health Authorities/Hospital Boards with 30 audits, 1 Trust Fund, 2 Authorities with 3 audits, 6 PSIP with 12 audits and 13 DSIP with 26 audits).

Key Performance Indicators

For the year 2020, the Provincial Government & Local Level Government Audit Division will undertake the 98 audits as listed below on top of their normal routine tasks:

Activities	Key Focus Area	Timeline
1. Part III Report for 2017, 2018 and 2019 tabling in Parliament	KFA.1	3 rd quarter
2. 44 Audit entities with 98 audits	KFA.1	4 th quarter

Statutory Bodies Audit Division

- 16. Statutory Bodies Audit Division (SBAD) is one of the operational divisions within the AGO which is responsible for audits of Statutory Bodies established by an Act of Parliament and State owned Companies formed under the Companies Act. This division is responsible of preparing the Part 4 report.
- Part 4 Report Reports on Public Bodies and Government owned Companies, Subsidiaries and Donor Funded Projects.
- 17. In the 2019/2020 audit cycle, there are 123 entities in respect of which 424 annual audits are subject to review by SBAD. Of the 424 audits, SBAD prioritize to undertake 193 audits that are assessed to be possibly viable and outstanding audits (dispense audits) to be undertaken in the next audit cycle.
- 18. The dispense audits are audits resulting from lack of clients commitment in the submission of financial statements on time, the lack of interest by clients' management in responding to audit queries or other internal AGO setbacks.
- 19. In 2019 the division was tasked to undertake additional audits relating to projects funded by donor agencies such as the ADB, World Bank, IMF and PIP Government Grants. This has also added additional work load to the current resource of the Division. Currently, there are a total of 36 audits of 27 projects.

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- 20. Most of the entities prepare their accounts using accrual accounting method while others prepare the accounts using cash basis. Entities which follow the accrual basis of accounting are adapting IFRS adopted by CPAPNG/IPSAS and ISSAI were applicable. The audit reports are issued under the Audit Act, 1989.
- 21. The SBAD has two operational branches which are responsible for the in-house and contract audits. Some of the audits are outsourced to private accounting firms to achieve the AG's mandate. Outsourcing of the audits is conducted through proper tendering and evaluation process and approved by the AGO's Audit Supply and Service Tenders Board. Audits are awarded to contract auditors based on merit.

Audit Fees Revenue

22. For the audits of statutory bodies, state-owned companies and projects, AGO charges audit fees from these entities as required by the Audit Act 1989. The Department of Finance withholds 25% of these audit fees under the PMMR Act.

Key Performance Indicators

For the year 2020, the Statutory Branches Audit Division will undertake the 70 assurance audits as listed below on top of their normal routine tasks:

Activities	Key Focus Area	Timeline
1. 70 Audit Reports to be issued	KFA.1	3 rd quarter
2. Part IV 2019 Report tabling in Parliament	KFA.1	4 th quarter

Performance Audits

- 23. A performance audit is a review or examination of the operations of an entity to provide the Parliament with assurance relating to the administration of entities and programs. A performance audit also assists public sector managers by identifying issues and promoting better administrative and management practices. Performance audits can include an examination of economy, efficiency, or effectiveness as well as legislative and policy compliance.
- 24. The Audit Work Program is developed against the background of changes in the Public Sector environment, including the business risks that are likely to impact on the public sector during the period under review. These risks are taken into account in identifying themes to be addressed in developing the annual performance audit work program. Consultation with other divisions in the AGO ensures that financial statement risks to be addressed during the course of financial statement audits are also taken into account. In general, these include financial materiality and program significance.
- 25. In planning our audit coverage, the AGO also has regard to the need to respond to emerging issues of interest to the Parliament. For 2020 these included the need to address potential weaknesses in programs based on AGO experience over the years, for example:
- challenges in implementing new policies particularly under time pressure;
- managing across provincial borders;
- procurement;
- threats to revenue; and
- poor implementation of programs, or inefficiencies in their delivery.

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Performance Audit Reports to be tabled in 2020

Three performance audit reported will be tabled in Parliament for year 2020

- Gazelle District Services Improvement Program Audit The objective of the audit is to examine and ascertain the authenticity of the DSIP expenditure payments in compliance with Government procurement process, DSIP guidelines, and procedural requirements and applicable laws.
- Service Improvement Program The audit focused on the provision of services under the Provincial Services Improvement Program (PSIP), the District Services Improvement Program (DSIP) and the various Function Grants.
- Sustainable Development Goals. This report reviews how prepared Papua New Guinea is in implementing the sustainable development goals or AGENDA 2015 of the United Nations of which Papua New Guinea is a signatory to.

Performance Audit in Progress in 2020

• The Tuition Fee Free (TFF) Audit - The performance audit will examine how effective was the Tuition Fee Free subsidy to schools managed under the National Education System in PNG through the Government Tuition Fee Free Education Policy (TFF). Since the commencement of the TFF policy in 2012 and up to 2018, a total of K4.198 billion has been allocated towards funding the implementation of this policy. The National Department of Education (NDoE) was tasked to manage and implement the policy and report to the government through the Minister for Education.

Performance Audits to start in 2020

- Hosting of the Asia-Pacific Economic Cooperation (APEC) Meeting in 2018 To pay for the summit,
 PNG had allocated \$330 million (or 800 million kina) to spend in over three years. That does not
 include the \$72 million spent on the construction of the summit centrepiece APEC House, which
 the Government says is being built with tax credit. An audit could examine the major financial
 components of hosting the APEC meeting, as well as compliance with the requirements of the APEC
 Papua New Guinea 2018 Co-ordination Authority Act 2014.
- Renovation of Marea Haus and other government buildings Under the infrastructural development priority of the former O'Neil government, the old government buildings are experiencing facelifts, as one of the program corresponding to the priority. The audit is staged to test the effectiveness of the renovation. It will specifically look at;
 - Contractors Suitability for the project
 - Timeliness in delivery of renovation of buildings
 - Cost effectiveness in renovation program
- Follow up Audit Recommendations on Church Health Services (CHS) From the reports that have been published in the past 4 years, Performance audit will do a follow up audit on the recommendations and to assess how far the respective agencies have implemented them. Church Health Services (CHS) performance audit was tabled in 2014 will be revisited to follow up on the recommendations that were developed and agreed by CHS management for implementation.

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Key Performance Indicators

For the year 2020, the Performance Audit Branch will undertake the three (3) assurance audits as listed below on top of their normal routine task:

Activities	Key Focus Area	Timeline
Three Performance Audit Reports tabling in Parliament	KFA.1	4 th quarter

Forensic Audit Unit

- 26. The Forensic Auditing Unit was established within the AGO in September 2014. This is an initiative of the Auditor General, who observed that corruption in Papua New Guinea was on the rise and that the normal compliance and financial statement audits were not having significant deterrent effect. The objective of the Unit is to conduct forensic audits and investigations into material allegation of fraud initially from external requests such as Public Accounts Committee, National Government Departments, Provincial Governments, other Government Agencies and Individuals. It also looks at suspicious transactions uncovered during the normal audits undertaken by the operational audit divisions of the Auditor General's Office. The Unit is also considering looking at material allegations posted on the main daily newspapers.
- 27. Tasking is directed by the Auditor General. The FAU has earmarked a total of 5 audits/investigations to undertake in 2020 subject to availability of funding and material documents. Reports of the Unit's work can be part of individual Divisions Part 1-4 reports (if the source of the work is an extension of a current audit under the main Divisions) or as special reports to Parliament through the Speaker.

Key Performance Indicators

For the year 2020, the Forensic Audit Unit will undertake five (5) investigative audits.

Activities		Key Focus Area	Timeline	
	Two Forensic Audit investigation reports produced	KFA.1	4 th quarter	

Corporate Services

- 28. The AGO maintains a business model that reflects better practices and provides confidence to our stakeholders that the office is providing a strong business performance in delivering audit services. The AGO is continuously seeking ways to increase productivity through harmonization of audit practices and investing in systems, controls and quality frameworks that provide support to the delivery of quality audit services.
- 29. Corporate Services provides support to the operational divisions/branches/units to ensure they achieve the objectives in the Annual Work plans. The Corporate Services Division provides services through 5 branches:
 - Corporate Management Branch
 - Information & Communication Technology Branch
 - Human Resources Branch
 - Technical Support Services Branch
 - Executive and Legal Branch

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Corporate Management Branch

- 30. Corporate management is responsible for all financial matters of the office including:
 - Negotiating and securing monthly Grants/funding from the Departments of Treasury and Finance.
 - Ensuring the timely payment to service providers, creditors and audit clients
 - Ensuring the proper administration and running of office fleet of vehicles,
 - Ensuring the efficient and effective operation of the accounting and payment system,
 - Maintaining adequate supply of materials and stores to support operations,
 - Liaising with key external stakeholders for funding.

Key Performance Indicators

For the year 2020, the CMD branch will undertake the seven priority activities listed below on top of their normal routine tasks:

Activities	Key Focus Area	Timeline
Completion of physical stock takes and update of Fixed	KFA.1	1 st quarter
Asset Register.		
2. Finalisation of AGO Management Letters (MLs) for Years	KFA.5	1 st quarter
2012, 2013 and 2014.		
3. Preparation of 2015 to 2017 AGO Financial Statements.	KFA.5	2 nd quarter
4. 2018 Financial statements to be audited	KFA.5	3 rd quarter
5. Draft 2019 financial statements and Section 19 Report	KFA.5	2 nd quarter
6. Preparation of 2021 AGO Budget	KFA.5	3 rd quarter
7. Audit Fees Account to be automated	KFA.2	2 nd quarter

Information and Communications Technology Section

31. The ICT Section is in charge of the management and support of the information systems and technology services for AGO.

Key Performance Indicators

Subject to AGO budget funding availability; ICT Section is planning to implement the following six important facilities at AGO IT environment for 2020;

Activities	Key Focus Area	Timeline
1. Re fleet all out dated lap tops and desk tops	KFA.2	1 st quarter
2. Upgrade server environment	KFA.2	2 nd quarter
3. Improve connectivity to regional offices and field officers	KFA.2	2 nd quarter
4. Website upgrade	KFA.2	1 st quarter
5. Review of ICT policies and procedures	KFA.4	2 nd quarter
6. Targeted ICT Technical training	KFA.2	Annually

Human Resource Branch

32. Human Resource is responsible for staff and welfare, ensuring all staff are motivated to attend work. The current key risk identified within the Auditor General's Office is mainly on staff turnover and the retention of key high potential performers. The strategies that the AGO will undertake to achieve its corporate plan objectives are:

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- Develop, strengthen and improve the (existing) human Resource Management processes including appropriate inductions and internal and external trainings (refreshers/secondments)
- Improve and strategize terms and conditions and welfare of the workforce

Key Performance Indicators

The HR Branch will undertake the following eight priority tasks for the year 2020 to achieve its objectives;

Activities	Key Focus	Timeline
	Area	
Implementation of the Organisational Restructure	KFA.2	1 st quarter
2. Review of salaries and allowances structure	KFA.2	1 st quarter
3. Development of HR Administrative Order	KFA.4	1 st quarter
4. Recruitment of graduates	KFA2	2 nd quarter
5. Review of existing policies	KFA.4	4 th quarter
6. Implementation of Communication Strategy and Plan	KFA.3	1 st quarter
7. Automated HR system	KFA.2	3 rd quarter
8. Implementation of Home Ownership Scheme	KFA.2	1 st quarter

Technical Support Branch

33. Technical Support provides audit research directed towards achievement of the PNG AGO. It performs technical training; technical updates and provides guidance material.

Key Performance Indicators

This branch will be looking into the four important areas for the year 2020.

Activities	Key Focus Area	Timeline
Continue with the full implementation of TeamMate Audit Management.	KFA.1	1 st quarter
2. Audit Standards Bulletins and regular workshops.	KFA.1	Quarterly
3. Quality Assurance Roll out of the Quality Assurance Section.	KFA.4	2 nd quarter
4. IT Audit Roadmap for the establishment of IT Audit Section.	KFA.4	2 nd quarter

Executive Branch

34. The Executive Branch supports the Auditor General to create an effective framework for communication between the Auditor General, the NEC and Other Agencies and the executive management of the Auditor General's Office.

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Key Performance Indicators

Executive branch will be undertaking the four priority tasks for the year 2020.

Activities	Key Focus Area	Timeline
Continue progress of audit legislation	KFA.5	4 th quarter
2. Options for AGO's own Office building	KFA.5	2 nd quarter
3. Monitoring of the Business and Annual Plan	KFA.5	Quarterly
4. Preparation of 2021 Annual Audit Work plan	KFA.5	4 th quarter
5. Replacement of current Corporate Plan (2017-2021)	KFA.5	1 st quarter

Contributing to National and International Auditing Capability

- 35. As a member of the Pacific Association of Supreme Audit Institutions (PASAI) and the Australasian Council of Auditors-General (ACAG), the AGO learns from and contributes to the advancement of public sector auditing in our region and with the states and territories of Australia. Through these organisations, the AGO assists with the development of auditing standards, professional practices and exchanges of staff and experience for the benefit of the AGO and the international auditing community. The AGO is committed to contributing to the national and international auditing community.
- 36. The AGO also contributes to the work of the professional accounting and auditing bodies, in their roles of setting and maintaining professional and ethical standards for the accounting and auditing professions.

Further Information

37. Additional information about the work of the AGO can be found at www.ago.gov.pg

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Auditor General's Office (AGO) SWOT analysis

STRENGTHS

- Leadership is good with vision for change
- CPA qualification process and support from office
- AGO legislation is being revised
- Competitive remuneration
- Skills and capacity building activities with the ANAD, Audit NSW SAI, Audit QLD SAI and Audit Victoria SAI through twinning.

EAKNESSES

- Limited and challenging resources;
- Limited policies and procedures in place;
- ➤ Inadequate audit documentation system;
- Limited training for staff development;
- Inadequate performance & resource management system;
- Failure to address staff welfare adequately (especially housing);
- Inadequate succession planning;
- Outsourcing function not centralised.

OPPORTUNITIES

- Increased transparency and accountability for the Government through AGO audit work:
- Increasing collaboration between AGO, PAC and key agencies;
- To adopt and lead international best practices;
- Technical support and engagement with PASAI, IDI, INTOSAI and other development partners;
- Increasing awareness of our work through media;
- Increasing engagement with other stakeholders.

HREATS

- Small and close-knit society and associated vulnerabilities:
- Political interference;
- AG's independence compromised;
- Lack of resources;
- Increasing number of audit entities:
- Staff turnover;
- Evolving technology by audit entities;
- Risk of issuing incorrect audit opinions.

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Appendices

Appendix 1: National Government entities subject to audit

1 Department of Agriculture and Livestock 2 Department of Commerce and Industry 3 Department of Community Development & Religion 4 Department of Corrective Institutional Services 5 Department of Defence 6 Department of Education 7 Department of Finance & ITD 8 Department of Finance & ITD 8 Department of Foreign Affairs 9 Department of Health 10 Department of Higher Education Research Science & Technology 11 Department of Implementation & Rural Development 12 Department of Implementation & Rural Development 13 Department of Justice & Attorney General 14 Department of Labour & Industrial Relations 15 Department of Lands and Physical Planning 16 Department of Mineral Policy and Geohazard Management 17 Department of Personnel Management 18 Department of Personnel Management 19 Department of Personnel Management 19 Department of Personnel Management 20 Department of Prov. & Local Govt. Affairs 21 Department of Frov. & Local Govt. Affairs 22 Department of Transport 24 Department of Transport 25 Department of Transport 26 Magisterial Services 27 National Intelligence Organisation 28 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Prosecutor 36 Office of Public Prosecutor 37 Office of Public Solicitor 38 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries		
3 Department of Community Development & Religion 4 Department of Corrective Institutional Services 5 Department of Defence 6 Department of Education 7 Department of Finance & ITD 8 Department of Finance & ITD 8 Department of Finance & ITD 9 Department of Higher Education Research Science & Technology 11 Department of Higher Education Research Science & Technology 12 Department of Implementation & Rural Development 13 Department of Information and Communication 14 Department of Justice & Attorney General 15 Department of Labour & Industrial Relations 16 Department of Labour & Industrial Relations 17 Department of Mineral Policy and Geohazard Management 18 Department of Personnel Management 19 Department of Personnel Management 19 Department of Personnel Management 10 Department of Personnel Minister & NEC 21 Department of Prime Minister & NEC 22 Department of Transport 24 Department of Transport 25 Department of Transport 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Intelligence Organisation 20 National Statistic Office 21 Office of Bougainville Affairs 22 Office of Governor General 23 Office of Public Prosecutor 24 Office of Public Prosecutor 25 Office of Public Solicitor 26 Office of Fublic Solicitor 27 Office of Public Solicitor 28 Office of Utbanisation 29 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	1	Department of Agriculture and Livestock
4 Department of Corrective Institutional Services 5 Department of Defence 6 Department of Education 7 Department of Finance & ITD 8 Department of Foreign Affairs 9 Department of Foreign Affairs 9 Department of Health 10 Department of Higher Education Research Science & Technology 11 Department of Implementation & Rural Development 12 Department of Information and Communication 13 Department of Justice & Attorney General 14 Department of Labour & Industrial Relations 15 Department of Labour & Industrial Relations 16 Department of Mineral Policy and Geohazard Management 17 Department of Mineral Policy and Geohazard Management 18 Department of Presonnel Management 19 Department of Personnel Management 19 Department of Personnel Management 20 Department of Prime Minister & NEC 21 Department of Prime Minister & NEC 22 Department of Triansport 24 Department of Treasury 25 Department of Treasury 26 Department of Works and Implementation 27 Magisterial Services 28 National Intelligence Organisation 28 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Bougainville Affairs 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Urbanisation 36 Office of Urbanisation 37 Office of Urbanisation 38 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	2	Department of Commerce and Industry
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18 Department of Personnel Management 19 Department of Petroleum and Energy 20 Department of Police 21 Department of Prime Minister & NEC 22 Department of Prov. & Local Govt. Affairs 23 Department of Transport 24 Department of Treasury 25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of Public Solicitor 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	16	Department of Mineral Policy and Geohazard Management
19 Department of Petroleum and Energy 20 Department of Police 21 Department of Prime Minister & NEC 22 Department of Prov. & Local Govt. Affairs 23 Department of Transport 24 Department of Treasury 25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	17	Department of National Planning & Monitoring
20 Department of Police 21 Department of Prime Minister & NEC 22 Department of Prov. & Local Govt. Affairs 23 Department of Transport 24 Department of Treasury 25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	18	Department of Personnel Management
21 Department of Prime Minister & NEC 22 Department of Prov. & Local Govt. Affairs 23 Department of Transport 24 Department of Treasury 25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	19	Department of Petroleum and Energy
22 Department of Prov. & Local Govt. Affairs 23 Department of Transport 24 Department of Treasury 25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	20	Department of Police
Department of Transport Department of Treasury Department of Works and Implementation Magisterial Services National Intelligence Organisation National Judiciary Staff Services National Parliament Mational Statistic Office Sugainville Affairs Coffice of Bougainville Affairs Coffice of Governor General Coffice of Public Prosecutor Coffice of Public Solicitor Coffice of Urbanisation Registrar of Political Parties PNG Fire Services PNG Office of Civil Registration & National Identity Provincial Treasuries	21	Department of Prime Minister & NEC
24 Department of Treasury 25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	22	Department of Prov. & Local Govt. Affairs
25 Department of Works and Implementation 26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	23	Department of Transport
26 Magisterial Services 27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	24	Department of Treasury
27 National Intelligence Organisation 28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	25	Department of Works and Implementation
28 National Judiciary Staff Services 29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	26	Magisterial Services
29 National Parliament 30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	27	National Intelligence Organisation
30 National Statistic Office 31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	28	National Judiciary Staff Services
31 Office of Bougainville Affairs 32 Office of Censorship 33 Office of Governor General 34 Office of Public Prosecutor 35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	29	National Parliament
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35 Office of Public Solicitor 36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	33	Office of Governor General
36 Office of the Registrar of Political Parties 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries	34	Office of Public Prosecutor
 37 Office of Urbanisation 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries 	35	Office of Public Solicitor
 38 PNG Fire Services 39 PNG Office of Civil Registration & National Identity 40 Provincial Treasuries 	36	Office of the Registrar of Political Parties
39 PNG Office of Civil Registration & National Identity40 Provincial Treasuries	37	Office of Urbanisation
40 Provincial Treasuries	38	PNG Fire Services
	39	PNG Office of Civil Registration & National Identity
41 Public Service Commission	40	Provincial Treasuries
11 1 adia del vice commission	41	Public Service Commission

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Appendix 2: Provincial and Local Level Government entities subject to audit

21 Provincial Level Government entities (plus 22 associated Service Improvement Plan audits, including the National Capital District Commission Service Improvement Plan)

1	Autonomous Region of Bougainville
2	Central
3	East New Britain
4	East Sepik
5	Eastern Highlands
6	Enga
7	Gulf
8	Hela
9	Jiwaka
10	Madang
11	Manus
12	Milne Bay
13	Morobe
14	New Ireland
15	Oro
16	Sandaun
17	Simbu
18	Southern Highlands
19	West New Britain
20	Western
21	Western Highlands

89 District Development Authorities (District Service Improvement Plan audits)

89 Di	strict Development Authorities (District Service Improvement Plan audits)
1	Manus - Manus
2	Kandrian/Gloucester - WNB
3	Talasea - WNB
4	Gazelle - ENB
5	Kokopo - ENB
6	Pomio - ENB
7	Rabaul - ENB
8	Kavieng - NIP
9	Namatanai - NIP
10	Buka - Bougainville
11	- Bougainville
12	- Bougainville
13	Aitape/Lumi - Sandaun
14	Nuku - Sandaun
15	Telefomin - Sandaun
16	Vanimo/Green River - Sandaun
17	Ambunti/Drekirkir - ESP
18	Angoram - ESP
19	Maprik - ESP
20	Wewak - ESP
21	Wosera/Gawi - ESP
22	Yangoru/Saussia - ESP
23	Bogia - Madang
24	Madang - Madang

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25	Middle Pamu, Madang
26	Middle Ramu - Madang
_	Rai Coast - Madang
27	Sumkar - Madang
28	Usino/Bundi - Madang
29	Bulolo - Morobe
30	Finschaffen - Morobe
31	Huon - Morobe
32	Kabwum - Morobe
33	Lae - Morobe
34	Markham - Morobe
35	Menyamya - Morobe
36	Nawae - Morobe
37	Tewae/Siassi - Morobe
38	Daulo - EHP
39	Goroka - EHP
40	Henganofi - EHP
41	Kainantu - EHP
42	Lufa - EHP
43	Obura/Wonenara - EHP
44	Okapa - EHP
45	Unggai/Benna - EHP
46	Chuave - Simbu
47	Gumine - Simbu
48	Karamui/Nomane - Simbu
49	Kerowagi - Simbu
50	Kundiawa - Simbu
51	Sinasina/Yongomugl - Simbu
52	Anglimp/South Waghi - Jiwaka
53	Jimi - Jiwaka
54	North Waghi - Jiwaka
55	Dei - WHP
56	Hagen Central - WHP
57	Mul/Baiyer - WHP
58	Tambul/Nebilyer - WHP
59	Kandep - Enga
60	Kombiam/Ambum - Enga
61	Lagaip/Pogera - Enga
62	Wabag - Enga
63	Wapenamanda - Enga
64	Ialibu/Pangia - SHP
65	Imbongu - SHP
66	Kagua/Erave - SHP
67	Mendi - SHP
68	Nipa/Kutubu - SHP
69	Komo/Magarima - Hela
70	Koroba/Kopiago - Hela
71	Tari/Pori - Hela
72	Ijivitari - Oro
73	Sohe - Oro
74	Alotau - Milne Bay

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75	Esa'ala - Milne Bay
76	Kiriwina/Goodenough - Milne Bay
77	Samarai/Murua - Milne Bay
78	Abau - Central
79	Goilala - Central
80	Kairuku/Hiri - Central
81	Rigo - Central
82	Moresby North East - NCD
83	Moresby North West - NCD
84	Moresby South - NCD
85	Kerema - Gulf
86	Kikori - Gulf
87	Middle Fly - Western
88	North Fly - Western
89	South Fly - Western

31 Urban Local-level Government entities (plus 31 associated Urban Local-level Service Improvement Plan audits)

Plan	Plan audits)		
1	Alotau Urban Authority		
2	Aitape Lumi Urban Local-level Government		
3	Balimo Urban Local-level Government		
4	Buka Urban Local-level Government		
5	(i)Daru Urban Local-level Government		
6	(ii) Kuinga Urban Local-level Government		
7	Finschaffen Urban Local-level Government		
8	Goroka Urban Local-level Government		
9	Hagen Urban Local-level Government		
10	Ialibu Urban Local-level Government		
11	Kainantu Urban Local-level Government		
12	Kavieng Urban Local-level Government		
13	Kerema Urban Local-level Government		
14	Kerowagi Urban Local-level Government		
15	Kimbe Urban Local-level Government		
16	Kundiawa Urban Local-level Government		
17	Lae Urban Local-level Government		
18	Lorengau Urban Local-level Government		
19	Madang Urban Local-level Government		
20	Maprik Urban Local-level Government		
21	Mendi Urban Local-level Government		
22	Motu Koitabu Urban Local-level Government		
23	Popondetta urban Local-level Government		
24	Porgera Urban		
25	(i) Rabaul Urban Local-level Government		
26	(ii)Kokopo/Vunamami Urban Local-level Government		
27	Tari Urban Local-level Government		
28	Vanimo Urban Local-level Government		
29	Wabag Urban Local-level Government		
30	Wau/Bulolo Urban Local-level Government		
31	Wewak Urban Local-level Government		

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290 Rural Local-level Government entities (plus 290 associated Rural Local-level Service Improvement Plan audits)

Plan a	·
1	Afore Rural Local-level Government
2	Agarabi Rural Local-level Government
3	Ahi Rural Local-level Government
4	Aiya Rural Local-level Government
5	Albiges Mamblep Rural Local-level Government
6	Almani Rural Local-level Government
7	Amanab Rural Local-level Government
8	Amazon Bay Rural Local-level Government
9	Ambenob Rural Local-level Government
10	Ambum Rural Local-level Government
11	Ambunti Rural Local-level Government
12	Anglimp Rural Local-level Government
13	Angoram / Middle Sepik Rural Local-level Government
14	Arabaka Rural Local-level Government
15	Aroma Rural Local-level Government
16	Astrolabe Bay Rural Local-level Government
17	Aua-Wuvulu Rural Local-level Government
18	Auwi-Pori Rural Local-level Government
19	Baimuru Rural Local-level Government
20	Baiyer Rural Local-level Government
21	Balanataman Rural Local-level Government
22	Bali / Witu Rural Local-level Government
23	Balopa Rural Local-level Government
24	Bamu Rural Local-level Government
25	Bewani / Wutung Onei Rural Local-level Government
26	Bisikani/Soparibeu Kabin Rural LLG
27	Bitapaka Rural Local-level Government
28	Boiken / Dagua Rural Local-level Government
29	Bomai/Kumai Rural Local-level Government
30	Buang Rural Local-level Government
31	Bumbuita Muhiang Rural Local-level Government
32	Bundi Rural Local-level Government
33	Burui / Kunai Rural Local-level Government
34	Burum / Kuat Rural Local-level Government
35	Bwanabwana Rural Local-level Government
36	Central Gazelle Rural Local-level Government
37	Central Kerema Rural Local-level Government
38	Central Nakanai (new)
39	Central/Inland Pomio Rural Local-level Government
40	Chuave Rural Local-level Government
41	Cloudy Bay Rural Local-level Government
42	Daga Rural Local-level Government
43	Deyamos Rural Local-level Government
44	Dobu Rural Local-level Government
45	Drekirkir Rural Local-level Government
46	Duau Rural Local-level Government
47	Duke of Yok Rural Local-level Government
48	Dunantina Rural Local-level Government

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49	East Aitape Rural Local-level Government
50	East Kerema Rural Local-level Government
51	East Kikori Rural Local-level Government
52	East Nakanai (new)
53	East Okapa Rural Local-level Government
54	East Pangia Rural Local-level Government
55	East Pomio Rural Local-level Government
56	East Wapei Rural Local-level Government
57	East Yangoru Rural Local-level Government
58	Elimbari Rural Local-level Government
59	Erave Rural Local-level Government
60	Fayantina Rural Local-level Government
61	Gadsup Tairora Rural Local-level Government
62	Gahuku Rural Local-level Government
63	Gama Rural Local-level Government
64	Gasmata Rural Local-level Government
65	Gawanga Rural Local-level Government
66	Gawi Rural Local-level Government
67	Gena/Waugla Rural Local-level Government
68	Gloucester Rural Local-level Government
69	Gogodala Rural Local-level Government
70	Goodenough Island Rural Local-level Government
71	Green River Rural Local-level Government
72	Guari Rural Local-level Government
73	Gumine Rural Local-level Governemnt
74	Hayapuga Rural Local-level Government
75	Higaturu Rural Local-level Government
76	Hiri Rural Local-level Government
77	Hoskins Rural Local-level Government
78	Hube Rural Local-level Government
79	Huhu Rural Local-level Government
80	Hulia Rural Local-level Government
81	labu Rural Local-level Government
82	lalibu Basin Rural Local-level Government
83	Ihu Rural Local-level Government
84	Imbongu Rural Local-level Government
85	Inland Baining Rural Local-level Government
86	Jimi Rural Local-level Government
87	Josephstaal Rural Local-level Government
88	Kafetina Rural Local-level Government
89	Kagua Rural Local-level Government
90	Kaintiba Rural Local-level Government
91	Kairuku Rural Local-level Government
92	Kamano No 2 Rural Local-level Government
93	Kamano Rural Local-level Government
94	Kandep Rural Local-level Government
95	Kandrian Coastal Rural Local-level Government
96	Kandrian Inland Rural Local-level Government
97	Kapao Rural Local level Government
98	Karawari Rural Local-level Government

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99	Karimui Rural Local-level Government
100	Karints Rural Local-level Government
101	Karkar Rural Local-level Government
102	Keram Rural Local-level Government
103	Kewabi Rural Local-level Government
104	Kira Rural Local-level Government
105	Kiriwina Rural Local-level Government
106	Kiunga Rural Local-level Government
107	Kiwai Rural Local-level Government
108	Koiari Rural Local-level Government
109	Kokoda Rural Local-level Government
110	Kol Rural Local-level Government
111	Komba Rural Local-level Government
112	Kombiu Rural Local-level Government
113	Kome Rural Local-level Government
114	Komo Rural Local-level Government
115	Kompiam Rural Local-level Government
116	Konoagi Rural Local-level Government
117	Kotidanga Rural Local-level Government
118	Kotna Rural Local-level Government
119	Kotte Rural Local-level Government
120	Kove / Kaliai Rural Local-level Government
121	Kovon Rural Local-level Government
122	Kuare Rural Local-level Government
123	Kup Rural Local-level Government
124	Labuta Rural Local-level Government
125	Lagaip Rural Local-level Government
126	Lai Valley Rural Local-level Government
127	Lake Kupiago Rural Local-level Governnment
128	Lake Kutubu Rural Local-level Government
129	Lake Murray Rural Local-level Government
130	Lakekamu/Tauri Rural Local-level Government
131	Lamari Rural Local-level Government
132	Lassul Baining Rural Local-level Government
133	Lavongai Rural Local-level Government
134	Lelmadih/Bipi Chupei Rural LLG
135	Livuan/Reimber Rural Local-level Government
136	Los Negros Rural Local-level Government
137	Louisiade Rural Local-level Government
138	Lower Asaro Rural Local-level Government
139	Lower Bena Rural Local-level Government
140	Lower Mendi Rural Local-level Government
141	Lower Wage Rural Local-level Government
142	Lower/Upper Koronigl Rural Local-level Government
143	Lumusa Rural Local-level Government
144	Maimai / Wanwan Rural Local-level Government
145	Maip/Mulitaka Rural Local-level Governemnt
146	Makamaka Rural Local-level Government
147	Maprik Wora Rural Local-level Government
148	Maramatana Rural Local-level Government

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246 Ungai Rural Local-level Government 247 Upper Asaro Rural Local-level Government		
247 Upper Asaro Rural Local-level Government		
248 Upper Bena Rural Local-level Government	-	
	248	Upper Bena Rural Local-level Government

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240	
249	Upper Mendi Rural Local-level Government
250	Upper Wage Rural Local-level Government
251	Usino Rural Local-level Government
252	Wabag Rural Local-level Government
253	Wage Rural Local-level Government
254	Wain / Erap Rural Local-level Government
255	Waiye Rural Local-level Government
256	Wali-Tarua Rural Local-level Government
257	Walsa Rural Local-level Government
258	Wampar Rural Local-level Government
259	Wantoat / Leron Rural Local-level Government
260	Wapenamanda Rural Local-level Government
261	Wapi Rural Local-level Government
262	Wapi Rural Local-level Government
263	Waria Rural Local-level Government
264	Wasu Rural Local-level Government
265	Watabung Rural Local-level Government
266	Watom Island Rural Local-level Government
267	Watut Rural Local-level Government
268	Wau Rural Local-level Government
269	Weraura Rural Local-level Government
270	West Aitape Rural Local-level Government
271	West Furgusion Rural Local-level Government
272	West Kikori Rural Local-level Government
273	West Okapa Rural Local-level Government
274	West Pomio/Mamusi Rural Local-level Government
275	West Wapei Rural Local-level Government
276	West Yangoru Rural Local-level Government
277	Wewak Island Rural Local-level Government
278	Wewak Rural Local-level Government
279	Woitape Rural Local-level Government
280	Yabim / Mape Rural Local-level Government
281	Yagaria Rural Local-level Government
282	Yaleyemba Rural Local-level Government
283	Yamil Tamaui Rural Local-level Government
284	Yangkok Rural Local-level Government
285	Yapsie Rural Local-level Government
286	Yawar Rural Local-level Government
287	Yelia Rural Local-level Government
288	Yongomugl Rural Local-level Government
289	Yuat Rural Local-level Government
290	Yus Rural Local-level Government

20 Hospital Boards/Provincial Health Authority audits

1	Angau Hospital Board
2	Buka Hospital Board
3	Daru Hospital Board
4	East Sepik Provincial Health Authority
5	Eastern Highlands Provincial Health Authority
6	Enga Provincial Health Authority

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7	Hela Provincial Health Authority
8	Kavieng Hospital Board
9	Kerema Hospital Board
10	Lorengau Hospital Board
11	Milne Bay Provincial Health Authority
12	Modilon Hospital Board
13	Nonga Hospital Board
14	POM General Hospital
15	Popondetta Hospital Board
16	Simbu or Sir Joseph Nombri Provincial Health Authority
17	Southern Highlands Provincial Health Authority
18	West New Britain Provincial Health Authority
19	West Sepik Provincial Health Authority
20	Western Highlands Provincial Health Authority

109 St	ıb-national Business Arm entities
1	A1 Auto Parts
2	Akogere Estates Limited
3	Ambogo Saw Mill
4	Apenda Tealands Pty Ltd
5	B & M Engineering
6	Barakopo Plantation Development Corporation/Barokopo Ltd
7	Cape Hollman Corporation
8	Central Marketing Agency/Corporation
9	Central Province Development Corporation
10	Central Province Investments Ltd
11	Credit Corporation
12	Devon Lodge
13	East New Britain Development Corporation and subsidiaries
14	East Sepik Development Corporation
15	Eastern Highlands Property Developers Ltd
16	Enga Construction Authority
17	Enga Engineering Ltd (Conakry Pty Ltd)
18	Enga Pyrethrum Company
19	Enga Rural Investments Holdings Limited
20	Engineering services Ltd
21	Fly River Doctor Services Ltd
22	Gulf Economic Development Ltd
23	Higaturu Motors
24	Hotel Mendi Pty Ltd
25	Islands Development Bureau Inc
26	Kagel Tealands Pty Ltd
27	Kagua Tealands Pty Ltd
28	Kei Beseu Kampani Ltd
29	Kimbe Enterprises Ltd
30	Kimbe Frozen Foods & Delicatessen Ltd
31	Koiari Holdings Ltd
32	Kumghie Holdings Ltd
33	Kumul Kopi Ltd
34	Kurumul Tea Plantation

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35	Kutubu Local Level Government Special Purposes Authority (KLLGSPA)
36	Lae Bus Service(Subsidiary of Kumgie Holdings)
37	Lama Sawmilling Pty Ltd
38	Lamp Centre Education
39	Lobire Hotel
40	Lorengau Habourside Hotel Ltd
41	Lottery Management Services Pty Ltd
42	Mabrosa Investment
43	Madang Development Corporation
44	Madang Slipway Ltd - Formerly Binnen Marine Services Ltd
45	Malagan Lodge Resort (NIDC)
46	Manus Fishing Corporation
47	Manus Marine Resources Ltd
48	Melpa Properties Ltd
49	Mendi Tealands Pty Ltd
50	Milne Bay Properties Ltd
51	Morobe Development Corporation Ltd
52	Morobe Development Engineering Services Ltd
53	Morobe Farms (Wawin) Ltd
54	Morobe Food Corporation Ltd
55	Morobe Food Processing Ltd
56	Morobe Printing Ltd
57	Muruk Motors Pty Ltd
58	New Ireland Development Corporation (NIDC)
59	New Ireland Shipping Ltd (NIDC)
60	Nimarmar Holdings Ltd
61	Nimarmar Investment Ltd
62	Niugini Produce Marketing Ltd
63	Nokondi Investments
64	North Fly Development Corporation
65	North Solomon Marine Corporation
66	North Solomon Plantation Development Corporation
67	Pacific Arabika
68	Peninnsula Shipping Limited
69	Petrohaul Limited
70	Poliamba Ltd
71	Pomio Development Corporation
72	Public Works New Ireland Ltd
73	Rigo Progress Corporation
74	Samarai Murua Investments Ltd
75	Samarai Murua Shipping Ltd
76	Sandaun Development Corporation
77	Sandaun Primary Produce Pty Ltd
78	Sanigo Investments Pty Ltd
79	Sentrol Niu Ailan Development Corporation and subsidiaries
80	Sialle Holdings Pty Ltd
81	Simbu Holdings
82	South Good Shipping Ltd
83	South Coast Shipping Ltd
84	Southern Highlands Coffee Processors Pty Ltd

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85	Southern Highlands Development Corporation (Holdings) Pty Ltd
86	Southern Highlands Silk Company Pty Ltd
87	Southern Highlands Tea Pty Ltd
88	Star Earthmoving & Construction Pty Ltd
89	Sugu Bulmakau Pty Ltd
90	Umboi Timber Investment Ltd
91	University Centre
92	Vanjaya shipping
93	Vegmark Limited
94	Wabag District Rural Holdings Ltd
95	Wamp Nga Holdings
96	Wapenamanda Coffee Factory
97	West Farm Resources Ltd
98	West New Britain Development Corporation
99	West Sepik Charter Services
100	West Sepik Development Corporation
101	West Sepik Investments
102	Western Highlands Development Authority
103	Western Highlands Development Corporation
104	Wiru Bulmakau Pty Ltd
105	WNB Building Supplies Ltd
106	Wyben Hotel Ltd
107	Yalu Plantation Ltd
108	YKDC Investment Ltd
109	Zamo Pool

12 Provincial Special Purpose Authorities (Except for CPTA, KSPA, PDA the status is unknown)

1	Bougainville Restoration and Development Authority
2	Central Province Transport Authority (CPTA)
3	Gazelle Restoration Authority
4	Koiari Development Authority
5	Koiari Rural LLG Special Purpose Authority (KSPA)
6	Kutubu Development Authority
7	Manus Shipping Authority
8	Nimarmar Rural LLG Special Purpose Authority
9	Oro Disaster Funds/ Authority
10	Oro Fisheries Authority
11	Oro Restoration Authority (NPRA)
12	Pogera Development Authority (PDA)

10 Sub-national Trust Funds (Except for ECFTL and NBPOL the status is unknown)

1	Enga Children's Fund Trustee Ltd (ECFTL)
2	Enga Mineral Revenue Stabilisation Fund
3	Gulf Investment Trust Fund (GITF)
4	Gulf Papua Fisheries Ltd - Subsidiary of GITF
5	Miba Microfinance Fund Ltd
6	NBPOL Trusts 1&2 (NBPOL)
7	Southern Star Ltd - Subsidiary of GITF
8	Vailala Timber Block 1 Trust Fund
9	Vailala Timber Block 2 Trust Fund

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10 Western Highlands Sports Stadium Trust

Total number of Provincial and Local-level Government entities to be audited

21	Provinces
22	Provincial-level Service Improvement Plans
89	District Development Authorities and District Service Improvement Plans
31	Urban Local-level Government entities
31	Urban Local-level Service Improvement Plans
290	Rural Local-level Government entities
290	Rural Local-level Service Improvement Plans
20	Hospital Boards/Provincial Health Authorities
109	Sub-national Business Arm entities
12	Provincial Special Purpose Authorities
10_	Sub-national Trust Funds
925	TOTAL

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Appendix 3: Statutory bodies, state-owned companies and projects subject to audit

123 Statutory bodies and state-owned companies subject to audit

123 St	atutory bodies and state-owned companies subject to audit
1	Air Niugini Cargo Limited
2	Air Niugini Limited
3	Air Niugini Properties Limited
4	Airport City Development Limited
5	Airports Investments Limited
6	APEC Papua New Guinea 2018 Co-ordination Authority
7	Bank of Papua New Guinea
8	Bmobile (Solomon Islands) Limited
9	Bmobile Limited
10	Border Development Authority
11	Business Travel Centre Limited
12	Civil Aviation Safety Authority of Papua New Guinea
13	Climate Change and Development Authority
14	Cocoa Board of Papua New Guinea
15	Cocoa Coconut Institute Limited of Papua New Guinea
16	Cocoa Pod Borer Project Fund
17	Cocoa Stabilisation Fund
18	Coffee Industry Corporation Limited
19	Coffee Industry Fund
20	Conservation and Environment Protection Authority
21	DATEC (PNG) Limited
22	Eda Oil Limited
23	General Business Trust
24	Government Printing Office
25	Independence Fellowship Trust
26	Independent Consumer and Competition Commission
27	Industrial Centres Development Corporation
28	Internal Revenue Commission
29	Investment Promotion Authority
30	Kalang Advertising Limited
31	Kokonas Indastri Koporesen
32	Kumul Agriculture Limited
33	Kumul Consolidated Holdings
34	Kumul Exploration (Asia) Limited
35	Kumul Gas Foreland 239 B.V
36	Kumul Gas Foreland 261 B.V
37	Kumul Gas Foreland 268 B.V
38	Kumul Gas Foreland 269 B.V
39	Kumul Gas Niugini B.V
40	Kumul Lending Co Pte Limited
41	Kumul LNG Limited
42	Kumul Petroleum (Development) Limited
43	Kumul Petroleum (Investments) Limited
44	Kumul Petroleum (Kroton) Limited
45	Kumul Petroleum (Pipeline) Limited
46	Kumul Petroleum (Tech & Advisory) Limited
47	Kumul Petroleum Holdings Limited
48	Kumul Petroleum Marketing Pte Limited

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49	Kumul Security Agent Limited
50	Kumul Technology Development Corporation Limited
51	Legal Training Institute
52	Link-PNG Limited
53	Livestock Development Corporation Limited
54	Media Niugini Limited (EMTV)
55	Mineral Resources Authority
56	Mineral Resources Development Company Limited
57	Motor Vehicles Insurance Limited
58	National Agricultural Research Institute
59	National Agriculture Quarantine and Inspection Authority
60	National AIDS Council Secretariat
61	National Airports Corporation Limited
62	National Analytical and Testing Services Limited
63	National Broadcasting Corporation
64	National Capital District Botanical Enterprises Limited
65	National Capital District Commission
66	National Cultural Commission
67	National Economic and Fiscal Commission
68	National Fisheries Authority
69	National Gaming Control Board
70	National Gaming Control Board Community Benefit Fund Trust
71	National Housing Corporation
72	National Housing Estate Limited
73	National Information and Communications Technology Authority (NICTA)
74	National Maritime Safety Authority
75	National Museum and Art Gallery
76	National Research Institute
77	National Roads Authority
78	National Training Council
79	National Volunteer Service
80	National Youth Development Authority
81	NCD Water and Sewerage Limited (Eda Ranu)
82	NPCP Oil Company Pty Limited
83	Office of the Insurance Commissioner
84	Oil Palm Industry Corporation
85	Ombudsman Commission of Papua New Guinea
86	Papua New Guinea Accident Investigation Commission
87	Papua New Guinea Coconut Extension Fund
88	Papua New Guinea Coconut Research Fund
89	Papua New Guinea Customs Service
90	Papua New Guinea Immigration and Citizanship Samisa Authority
91	Papua New Guinea Immigration and Citizenship Service Authority
92	Papua New Guinea Institute of Medical Research
93	Papua New Guinea Institute of Public Administration
94	Papua New Guinea Maritime College
95	Papua New Guinea Maritime Transport Limited Papua New Guinea National Institute of Standards and Industrial Technology
96 97	Papua New Guinea National Institute of Standards and Industrial Technology
98	Papua New Guinea Ports Corporation Limited
30	Papua New Guinea Sports Foundation

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99	Papua New Guinea University of Technology
100	Parliamentary Members' Retirement Benefits Fund
101	Patana No.61 Limited
102	PNG Air Services Limited
103	PNG Dams Limited
104	PNG DataCo Limited
105	PNG Directories Limited
106	PNG Power Limited
107	Port Moresby City Development Enterprises Limited
108	Port Moresby Nature Park Limited
109	Post (PNG) Limited
110	Public Curator of Papua New Guinea
111	Road Traffic Authority
112	Security Industries Authority
113	Small and Medium Enterprises Corporation
114	Telikom (PNG) Limited
115	Tourism Promotion Authority
116	Unigor Consultancy Limited
117	Unisave Limited
118	Unitech Development and Consultancy Company Limited
119	Univentures Limited
120	University of Goroka
121	University of Natural Resources and Environment
122	University of Papua New Guinea
123	Water PNG

27 Projects that are audited by the AGO (a total of 36 audits)

2/ PIC	bjects that are audited by the AGO (a total of 36 audits)
1	Market Development & Trade
2	Bridge Replacement For Improved Rural Access Project Pkg 1-4
3	Civil Aviation Development Program Project (CADIP)
4	Climate Change Resilience
5	Cocoa and Copra Price Subsidy
6	Coconut Products Supply Chain Co
7	Community College Education System Phase 2 Project-GoPNG Concession Loan
8	Earthquake Emergency Response Project
9	Emergency TB Project
10	Health Services Improvement Project
11	Highlands Region Road Improvement Project Tranche 1-3
12	Improved Energy Access for Rural Communities (TEIP Grant)
13	Inclusive Development in Post Conflict Bougainville
14	Intergrated Gov.Info. System Project
15	Maritime & Waterways Safety Project
16	MicrofinanceExpansion Project
17	NARI/AusAid Project -(Climate Change)
18	PNG Rural Community Project
19	Productive Partnership for Agriculture Deve project
20	Risk Share Facility (BPNG)
21	Road Maintenance & Rehabilitation Project (RMRPII)
22	Rural Primary Health Services Delivery Project

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23	Rural Service Delivery & Local Governance Project
24	Rural Service Delivery Project
25	Small & Medium Enterprise
26	Sustainable Highlands Highway Investment Program
27	Town Electrification Improvement Project 1 & 2

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